Incident Action Plan
Community Overdose Action Team (COAT)

Operational Period: March 1, 2019 to April 30, 2019
BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on March 5, 2019.

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Barbara Marsh</td>
<td>Public Health - Dayton &amp; Montgomery County</td>
</tr>
<tr>
<td>Jodi Long</td>
<td>Montgomery County Alcohol Drug Addiction and Mental Health Services</td>
</tr>
<tr>
<td>Brian Johns</td>
<td>Dayton Police Department</td>
</tr>
<tr>
<td>Marty Larson</td>
<td>Greater Dayton Area Hospital Association</td>
</tr>
<tr>
<td>Mary Kay Stirling</td>
<td>Montgomery County Common Pleas Court</td>
</tr>
<tr>
<td>Tom Marquis</td>
<td>Montgomery County Common Pleas Court</td>
</tr>
<tr>
<td>Rob Streck</td>
<td>Montgomery County Sheriff’s Office</td>
</tr>
<tr>
<td>Joe Spitler</td>
<td>Montgomery County Criminal Justice Council</td>
</tr>
<tr>
<td>Erik Blaine</td>
<td>Montgomery County Coroner’s Office</td>
</tr>
<tr>
<td>Janine Howard</td>
<td>Public Health - Dayton &amp; Montgomery County</td>
</tr>
<tr>
<td>Jeff Jordan</td>
<td>Montgomery County Office of Emergency Management</td>
</tr>
<tr>
<td>Steve Stein</td>
<td>Butler Township Fire Department</td>
</tr>
<tr>
<td>Jeffrey Cooper</td>
<td>Public Health – Dayton &amp; Montgomery County</td>
</tr>
</tbody>
</table>

IAP Prepared by: Larry L. Cleek, Planning Chief
Date/Time: March 4, 2019
Situational Status Report
Community Overdose Action Team (COAT)

1. Situation to date

- Per the Montgomery County Coroner’s Office, there were 566 accidental overdose deaths for calendar year 2017.
- Per the Montgomery County Coroner’s Office, there were 290 accidental overdose deaths for calendar year 2018 (death data for December still preliminary).
- This is a 49% decrease in accidental drug overdose deaths from 2017 to 2018.
- Per the Montgomery County Coroner’s Office, there were 24 accidental overdose deaths as of January 31, 2019.
- The 2018 COAT Annual Report and 2018 COAT Data Report are in the final stages of revisions. Both documents should be ready for public distribution by the end of this operational period.
- COAT leadership presented to and/or met with multiple organizations from across the country to present on successes of the initiative. Organizations include: Executive Director of National Institute on Drug Abuse (NIDA); Hand in Hand from Lake County, FL; government officials from Madison, WI, Grove City, OH, and Lucas County, OH.
- COAT members met for a roundtable discussion with Governor Mike DeWine.
- COAT members met with Mayor Whaley and individuals from Denial Ohio.
- Operational period currently stands at 60 days.

2. Actions to date

- Steering Committee
  - Last meeting held October 24, 2017
  - Provided feedback to the Backbone Support and Operations Branches.

- Backbone Support
  - Last meeting held January 8.
  - Provided feedback on the Operations Branches and the Data Unit.

- Operations Section
  - Met on February 25.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.
  - Discussed the need to annotate completed actions for Branches.

- Operations Branches
Incident Action Plan (IAP)

Community Overdose Action Team

Montgomery County

- Education and Information Branch – met February 27.
- Harm Reduction Branch – met March 4.
- Treatment and Recovery Branch – met January 10.
- Response Branch – met February 6.
- Criminal Justice Services Branch – met January 11.
- Prescription Branch – met February 22.
- Prevention Branch – met February 26.

• Planning Section
  o Generated the current IAP.
  o Attended Operations Branch meetings.

• Joint Information Center (JIC)
  o Report and responded to media requests.

Actions to be completed

a. Steering Committee
  o Meeting tentatively set for April 18 in morning.

b. Backbone Support
  o Next meeting is March 5.
  o Approval of IAP.

c. Operations Section
  o Next Operations Branch meeting is April 29, 2019.
  o Gather all accomplishments and progress from Branch co-leads.
  o Survey Branch members on satisfaction with group.
  o Begin to recruit new members.
  o Offer technical assistance to each of the Branches.

d. Planning Section
  o Gather information for next IAP.
  o Attend Backbone Support meeting to update on draft IAP.
  o Attend next Operations Branches meeting.

e. Data Unit
  o Continue to meet as needed and provide data upon request.
  o Generate drug overdose and death data weekly.
  o Generate semi-annual reports.

f. Joint Information Center
  o Working with upcoming requests from media.
  o COAT Media Briefing as needed or requested.

g. Issue(s) - None
On-going Progress

Completed Actions During Operational Period

<table>
<thead>
<tr>
<th>Completed Actions</th>
<th>Branch</th>
<th>Date Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>The State Attorney General’s Office has issued a Universal Release of Information (ROI). Criminal justice, treatment providers and local hospitals are encouraged to begin using this ROI.</td>
<td>Criminal Justice</td>
<td>Jan 2019</td>
</tr>
<tr>
<td>Developed a curriculum to <em>Train Community Treatment Programs on Criminal Justice</em> Population:</td>
<td>Criminal Justice</td>
<td>Jan 2019</td>
</tr>
<tr>
<td>Project DAWN distributed 551 kits in January and February 2019</td>
<td>Harm Reduction</td>
<td>Feb 2019</td>
</tr>
<tr>
<td>Project DAWN conducted 40 education presentations so far in 2019.</td>
<td>Harm Reduction</td>
<td>Feb 2019</td>
</tr>
<tr>
<td>Project DAWN education presentation at Wesley Center – completed on 01/14/2019.</td>
<td>Harm Reduction</td>
<td>Jan 2019</td>
</tr>
<tr>
<td>Research has been conducted on the use of methamphetamine and cocaine in overdoses.</td>
<td>Harm Reduction</td>
<td>Jan 2019</td>
</tr>
<tr>
<td>Promoted safe disposal of medications within 5 pharmacies or physicians’ offices reaching 250 impressions</td>
<td>Prevention Branch</td>
<td>Feb 2019</td>
</tr>
<tr>
<td>Visited recovery housing community in Mansfield Ohio.</td>
<td>Treatment and Recovery</td>
<td>Feb 2019</td>
</tr>
<tr>
<td>Developed educational talking points and monitoring strategy in conjunction with Ohio Board of Pharmacy for prescribers on the new release of the opioid Dsuvia.</td>
<td>Prescription Branch</td>
<td>Feb 2019</td>
</tr>
</tbody>
</table>
GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.
**Current Actions**

### 1. Prescription Branch

<table>
<thead>
<tr>
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<th>Current Actions</th>
<th>Projected Start</th>
<th>Estimated Completion</th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Work with Wright State Boonshoft School of Medicine, Sinclair, University of Dayton and Physician Assistant programs to include prescribing of opiates, addiction education, and communities in crisis into their curriculum.</td>
<td>Mar 2019</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Propose the Levels of Care Initiative for opioids and addiction to major healthcare systems operating in Montgomery County region.</td>
<td>Feb 2019</td>
<td>Dec 2019</td>
</tr>
</tbody>
</table>

### Planned Actions

<table>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Reestablish the student COAT at WSU School of Medicine with faculty advisor.</td>
<td>Jan 2019</td>
<td>May 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Establish a student COAT at University of Dayton and Sinclair with faculty advisors.</td>
<td>Jan 2019</td>
<td>May 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Educate prescribers about new regulations for chronic and acute opioid prescriptions.</td>
<td>Mar 2019</td>
<td>Dec 2019</td>
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</table>

### 2. Drug Supply and Control Branch

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<tbody>
<tr>
<td>2.</td>
<td>Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.</td>
<td>Jan 2017</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.</td>
<td>June 2017</td>
<td>Mar 2019</td>
</tr>
</tbody>
</table>
### 3. Treatment and Recovery Branch

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<thead>
<tr>
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<th><strong>Projected Start</strong></th>
<th><strong>Estimated Completion</strong></th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Continue to identify and prioritize gaps in services.</td>
<td>Dec 2018</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Identify potential recovery housing sites.</td>
<td>Dec 2018</td>
<td>Mar 2019</td>
</tr>
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<table>
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<tr>
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<th><strong>Planned Actions</strong></th>
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<th><strong>Estimated Completion</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Visit an additional recovery housing community.</td>
<td>Jan 2019</td>
<td>July 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Develop transitional recovery housing.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
</tbody>
</table>

### 4. Prevention Branch

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Develop an updated Alternatives to Opioids campaign and launch online.</td>
<td>January 2019</td>
<td>March 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Meet with local neighborhood associations in 45403, 45402, and 45410 to educate them on how to use the drop box letter to advocate pharmacies to become a medication drop box location.</td>
<td>Dec 2018</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Use “Take Charge Ohio” public awareness campaign promoting patients advocating for their own health and wellness through an open dialogue with their prescribers.</td>
<td>Apr 2018</td>
<td>Feb 2019</td>
</tr>
<tr>
<td>4.</td>
<td>Partner with law enforcement to add 5 additional drop box locations in an area without a drop box that have been flagged with high rates of opioid overdoses. UPDATE: Working with Sinclair Community College to add 1 drop box, Children’s Hospital to add 2 drop boxes, and Kettering Medical Center to add 2 drop boxes.</td>
<td>Jul 2018</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>5.</td>
<td>Meet with marketing company to develop Alternatives to Opioids messaging.</td>
<td>February 2019</td>
<td>February 2019</td>
</tr>
</tbody>
</table>
6. Develop an actual “alternative to opioids” activity to promote while at health fairs, DEA Take Back Day, etc. (Looking in to purchasing tennis balls to show the different ways it can be used to relieve pain). | February 2019 | June 2019 |

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<tbody>
<tr>
<td>1.</td>
<td>Partner with 2 home health care providers to distribute medication disposal pouches.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Develop an updated Alternatives to Opioids campaign and launch online</td>
<td>Jan 2019</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Work with 3 high schools to require student athletes and parents to sign a pre-season form that covers risks associated with their child using prescription opioids and provides parents with resources to learn more.</td>
<td>Jan 2019</td>
<td>May 2019</td>
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</table>

5. **Harm Reduction Branch**

<table>
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<tbody>
<tr>
<td>1.</td>
<td>From January 1, 2019 to February 28, 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 320 Narcan kits. Of the 320 kits, 238 kits were re-fills. Continue distributing kits.</td>
<td>Nov 2016</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Currently operating a syringe services site at the Life Enrichment Center every Friday from 9:00 – 3:30 p.m.</td>
<td>Apr 2015</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Weekly Project DAWN Narcan presentations on Wednesday from 12:00 – 1:00 p.m. at Elizabeth Place.</td>
<td>May 2017</td>
<td>Jan 2019</td>
</tr>
<tr>
<td>4.</td>
<td>Project DAWN started conducting Narcan presentations and distributing Narcan kits at the Montgomery County Jail twice per month, Monday Correctional Institute once per month and the Day Reporting Center once per month.</td>
<td>Dec 2017</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>5.</td>
<td>Currently operating a syringe services site at Vogel Health Center every Tuesday from 12:00 – 5:00 p.m.</td>
<td>Jan 2017</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>6.</td>
<td>Project DAWN is in the process of developing a list of bars/clubs in west Dayton in order to begin discussions on possibly providing Narcan education.</td>
<td>Jan. 2019</td>
<td>Apr 2019</td>
</tr>
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### Planned Actions

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<tbody>
<tr>
<td>1.</td>
<td>Target west Dayton for training and Project DAWN.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Transition efforts to also focus on methamphetamines and other drugs based on increased number.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Plan to station mobile unit at East End Community Center for syringe services.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
</tr>
<tr>
<td>4.</td>
<td>Identify four additional sites for Project DAWN.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
</tr>
<tr>
<td>5.</td>
<td>Outreach will continue to maintain an average of 275 or more kits distributed per month in 2019.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>6.</td>
<td>Outreach will be conducting Narcan education to bars and entertainment venues for Narcan Services Entity training. A list of venues will be obtained.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>7.</td>
<td>Chaminade Julienne High School has reached out to Public Health’s Medical Director and Project DAWN to have staff trained in case there is a need for Narcan on their campus.</td>
<td>Dec 2018</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>8.</td>
<td>Advertisement of the syringe services program through social media.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
</tr>
<tr>
<td>9.</td>
<td>Locate a stand-alone site in west Dayton for an additional syringe services program.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
</tr>
<tr>
<td>10.</td>
<td>Increase the number of Law Enforcement Agencies who carry Naloxone from 20 to 25. A list of Law Enforcement agencies who are currently carrying Naloxone will be obtained.</td>
<td>Jan 2019</td>
<td>Dec 2019</td>
</tr>
</tbody>
</table>

7. Additional sites for Project DAWN training in west Dayton: Dakota Center has been rescheduled; discussions are taking place with the Dayton Fellowship and West Dayton AA clubs; and plans are in development for outreach to specific churches in west Dayton.

8. From January – February 2019, 41,498 syringes have been distributed at CarePoint. From April 2015 – February 2019, 433,097 syringes have been distributed at CarePoint.
### 6. Education and Information Branch

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<tbody>
<tr>
<td>1.</td>
<td>Identify gaps and needs within the community around education/information for addiction.</td>
<td>Mar 2017</td>
<td>July 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Continue to connect the programming, training, education / information events of the DEA 360 program.</td>
<td>Sept 2017</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Aggregate all events into monthly calendar concerning opioid epidemic.</td>
<td>Mar 2017</td>
<td>Dec 2019</td>
</tr>
<tr>
<td>4.</td>
<td>Develop a presentation that includes the perspectives of Law Enforcement, Person in Recovery, Community Based Organization, and Public Health/Behavioral Health to provide comprehensive messaging to the community.</td>
<td>Jul 2017</td>
<td>Mar 2019</td>
</tr>
<tr>
<td>5.</td>
<td>Create a full speakers’ bureau by the end of the 1st quarter.</td>
<td>Jan 2019</td>
<td>Mar 2019</td>
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<table>
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<tbody>
<tr>
<td>1.</td>
<td>Communicate statewide initiatives via Recovery Ohio as well as national initiatives from “the Crisis Next Door” team at the White House, SAMHSA, and the Office of Faith and Outreach Initiatives in DC.</td>
<td>Jan 2019</td>
<td>Jun 2019</td>
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### 7. Response Branch

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<tbody>
<tr>
<td>2.</td>
<td>Working through EMS Council Committee with Anthem and CareSource who have expressed interest in paying Community Paramedicine type activities which could include post overdose response.</td>
<td>Oct 2018</td>
<td>Mar 2019</td>
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</table>
## Planned Actions

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<tbody>
<tr>
<td>1.</td>
<td>Work with Ohio HIDTA to bring ODMap, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.</td>
<td>April 2019</td>
<td>December 2019</td>
</tr>
<tr>
<td>2.</td>
<td>Finalize Quick Response Team protocol.</td>
<td>April 2019</td>
<td>December 2019</td>
</tr>
<tr>
<td>3.</td>
<td>Standardize what data is collected by Quick Response Teams in Montgomery County.</td>
<td>April 2019</td>
<td>December 2019</td>
</tr>
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</table>

## 8. Criminal Justice Services Branch

### Current Actions

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<tbody>
<tr>
<td>1.</td>
<td>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</td>
<td></td>
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<tr>
<td></td>
<td>- Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts.</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>- Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ branch members offered to participate on this committee and report back on its progress.</td>
<td>Sep 2018</td>
<td>Jun 2019</td>
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### Planned Actions

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The following documents are available upon request:

- COAT Data Unit 6 Month Report
- Poisoning Death Review Report 2018
- Glossary of Program Definitions
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

The progress report is now its own stand-alone document and will be generated on a yearly basis.